

**SOUTHERN CHIEFS'  
ORGANIZATION INC.**

**Financial Statements**  
For the year ended March 31, 2005

# **SOUTHERN CHIEFS' ORGANIZATION INC.**

## **Financial Statements**

**For the year ended March 31, 2005**

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## Management's Responsibility for Financial Reporting

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The accompanying statement of financial position of **SOUTHERN CHIEFS' ORGANIZATION INC.** and all the information in this annual report are the responsibility of management and have been approved by the Chief's Finance Committee of **SOUTHERN CHIEFS' ORGANIZATION INC.**

The financial statements have been prepared by management in accordance with the Public Sector Accounting and Auditing Standards. Financial statements are not precise since they include certain amounts based on estimates and judgements. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The organization maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable costs. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the organization's assets are appropriately accounted for and adequately safeguarded.

**SOUTHERN CHIEFS' ORGANIZATION INC.** is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

The financial statements have been audited by BDO Dunwoody LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. BDO Dunwoody LLP has full and free access to the Finance Committee.

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Grand Chief, Chris Henderson

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## Auditors' Report

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**To the Board of Directors of  
SOUTHERN CHIEFS' ORGANIZATION INC.**

We have audited the statement of financial position of **SOUTHERN CHIEFS' ORGANIZATION INC.** as at March 31, 2005 and the statements of revenue and expenditures, changes in fund balances and cash flows for the year then ended. These financial statements are the responsibility of the organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free to material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2005 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

These budget numbers for the current year have not been audited and consequently, we do not express an opinion on these numbers.

Chartered Accountants

Winnipeg, Manitoba  
May 6, 2005

**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Statement of Financial Position**

<b>March 31</b>			<b>2005</b>			<b>2004</b>
	<b>Capital</b>	<b>Operating</b>	<b>Total</b>		<b>Total</b>	
<b>Assets</b>						
<b>Current Assets</b>						
Accounts receivable (Note 1)	\$ -	\$ 260,020	\$ 260,020	\$	179,379	
<b>Capital assets</b> (Note 2)	<b>154,216</b>	<b>-</b>	<b>154,216</b>			
	<b>\$ 154,216</b>	<b>\$ 260,020</b>	<b>\$ 414,236</b>	<b>\$</b>	<b>333,186</b>	
<b>Liabilities and Fund Balances</b>						
<b>Current Liabilities</b>						
Bank indebtedness (Note 3)	\$ -	\$ 51,902	\$ 51,902	\$	45,478	
Accounts payable	-	221,281	221,281	174,758		
Deferred revenue (Note 4)	-	134,103	134,103	122,874		
	-	407,286	407,286	343,110		
<b>Commitments</b> (Note 6 & 7)						
<b>Fund Balances</b>						
Invested in capital assets	154,216	-	154,216	153,807		
Unrestricted	-	(147,266)	(147,266)	(163,731)		
	<b>154,216</b>	<b>(147,266)</b>	<b>6,950</b>	<b>(9,924)</b>		
	<b>\$ 154,216</b>	<b>\$ 260,020</b>	<b>\$ 414,236</b>	<b>\$</b>	<b>333,186</b>	

Approved on behalf of the Executive Committee:

\_\_\_\_\_ Grand Chief  
 \_\_\_\_\_ Director

**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Statement of Changes in Fund Balances**

<b>For the year ended March 31</b>	<b>2005</b>			<b>2004</b>	
	<b>Capital</b>	<b>Operating</b>	<b>Total</b>	<b>Total</b>	
<b>Balance, beginning of year</b>	<b>\$ 153,807</b>	<b>\$ (163,731)</b>	<b>\$ (9,924)</b>	<b>\$</b>	<b>49,135</b>
<b>Amortization of capital assets</b>	<b>(38,393)</b>	<b>-</b>	<b>(38,393)</b>		<b>(32,350)</b>
<b>Purchase of capital assets</b>	<b>38,802</b>	<b>(38,802)</b>	<b>-</b>		<b>-</b>
<b>Excess (deficiency) of revenue over expenditures for the year</b>	<b>-</b>	<b>55,267</b>	<b>55,267</b>		<b>(26,709)</b>
<b>Balance, end of year</b>	<b>\$ 154,216</b>	<b>\$ (147,266)</b>	<b>\$ 6,950</b>	<b>\$</b>	<b>(9,924)</b>

## SOUTHERN CHIEFS' ORGANIZATION INC. Statement of Revenue and Expenditures

For the year ended March 31	2005	2004
<b>Revenue</b>		
Assembly of Manitoba Chiefs Secretariat Inc.	\$ 399,875	\$ 415,000
Donations	-	11,731
Fundraising	-	24,899
Government of Canada		
- Medical Services Branch	160,000	160,000
Indian and Northern Affairs Canada (Note 5)	1,047,388	692,790
Manitoba Keewatinowi Okimakanak	332,426	314,433
CMHC Housing Project	12,500	-
Other	45,505	25,873
Province of Manitoba	251,302	267,467
	<b>2,248,996</b>	<b>1,912,193</b>
<b>Expenditures</b>		
Administration (Page 15)	287,866	327,322
Consultation (Page 16)	641,459	483,576
CMHC Housing Project (Page 17)	11,875	-
Education / Special Projects (Page 18)	382,403	393,266
Justice (Page 19)	145,701	179,749
First Nations Pavilion (Page 20)	-	28,427
SCO Fundraising (Page 21)	-	9,671
Economic Development (Page 22)	82,661	-
Medical Services Branch (Page 23)	144,611	144,945
Joint Gang Research Project (Page 24)	6,266	-
Province of Manitoba - Advocacy (Page 26)	66,486	82,857
Resource Access Negotiations Program (Page 27)	38,298	-
Child and Family Services (Page 28)	286,412	289,089
Additions to Reserves (Page 29)	71,445	-
Native Woman in Gangs (Page 30)	28,246	-
	<b>2,193,729</b>	<b>1,938,902</b>
<b>Excess (deficiency) of revenue over expenditures for the year</b>	<b>\$ 55,267</b>	<b>\$ (26,709)</b>

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**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Statement of Cash Flows**

<b>For the year ended March 31</b>	<b>2005</b>	<b>2004</b>
<b>Cash Flows from Operating Activities</b>		
Excess (deficiency) of revenue over expenditures for the year	\$ 55,267	\$ (26,709)
Changes in non-cash working capital balances		
Accounts receivable	(80,641)	10,280
Accounts payable	46,523	14,214
Deferred revenue	11,229	(12,400)
	<b>32,378</b>	<b>(14,615)</b>
<b>Cash Flows from Investing Activities</b>		
Purchase of capital assets	(38,802)	(10,507)
<b>Decrease in cash and cash equivalents</b>	<b>(6,424)</b>	<b>(25,122)</b>
<b>Cash and cash equivalents, beginning of year</b>	<b>(45,478)</b>	<b>(20,356)</b>
<b>Cash and cash equivalents, end of year</b>	<b>\$ (51,902)</b>	<b>\$ (45,478)</b>



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# SOUTHERN CHIEFS' ORGANIZATION INC.

## Summary of Significant Accounting Policies

**March 31, 2005**

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**Nature of Business**

The organization is a non-profit, non-taxable, non-share corporation incorporated under the Manitoba Corporations Act and is engaged in the social cultural, educational and economic development of First Nations citizens of member First Nations.

Member First Nations:

Berens River First Nation	Birdtail Sioux First Nation
Bloodvein First Nation	Brokenhead Obijbway First Nation
Buffalo Point First Nation	Canupawakpa Dakots First Nation
Dakota Plains First Nation	Dakota Tipi First Nation
Dauphin River First Nation	Ebb & Flow First Nation
Fisher River First Nation	Gamblers First Nation
Hallow Water First Nation	Kinonjeoshtegon First Nation
Keeseekoowenin First Nation	Lake Manitoba First Nation
Lake St.Martin First Nation	Little Black River First Nation
Little Grand Rapids First Nation	Little Saskatchewan First Nation
Long Plain First Nation	O-Chi-Chak-Ko-Sipi First Nation
Pauingassi First Nation	Peguis First Nation
Pinaymootang First Nation	Pine Creek First Nation
Poplar River First Nation	Rolling River First Nation
Sagkeeng First Nation	Roseau River First Nation
Sandy Bay First Nation	Sioux Valley Dakota First Nation
Swan Lake First Nation	Waterhen First Nation
Waywayseecappo First Nation	

**Basis of Accounting**

These financial statements were prepared using the accrual basis of accounting in accordance with generally accepted accounting principals. The accrual basis recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipts of goods or services and the creation of a legal obligation to pay.

**Revenue Recognition**

The organization follows the deferral method of accounting for restricted revenue. Restricted revenue is recognized as revenue in the period in which the related resources are used for the purposes specified. Unrestricted revenue is recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

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## SOUTHERN CHIEFS' ORGANIZATION INC. Summary of Significant Accounting Policies

March 31, 2005

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### Capital Assets

Capital assets are stated at cost less accumulated amortization. Cost is net of related government grants. The acquisition costs of capital assets and payments on capital which are not funded from capital financing sources are charged to operations and matched with the applicable revenue source in the year of the expenditure. Amortization based on the estimated useful life of the asset is calculated as follows:

Computers	15% straight-line basis
Furniture	10% straight-line basis
Fine art	10% straight-line basis
Leasehold improvements	10% straight-line basis

### Financial Instruments

The organization's financial instruments consist of bank indebtedness, deferred revenue, accounts receivable, deferred revenue and accounts payable. Unless otherwise noted, it is management's opinion that the organization is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair values of these financial instruments approximate their carrying values, unless otherwise noted.

### Reporting on Funds

Part of the organization's funds have been restricted as approved by the organization's management. Transfers among fund balance classes are recorded when approved by the Grand Chief and Council. The purpose of each fund is as follows:

**Operating Fund** - reports the results of operations from normal operation activities.

**Capital Fund** - reports the assets, liabilities, restricted revenues and expenses related to the organization's capital assets.

### Use of Estimates

The financial statements of the organization have been prepared by management in accordance with generally accepted accounting principles in Canada. The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from management's best estimates. The financial statements have, in management's opinion, been properly prepared using careful judgement within reasonable limits of materiality and within the framework of the accounting policies summarized above.

## SOUTHERN CHIEFS' ORGANIZATION INC. Notes to Financial Statements

**March 31, 2005**

### 1. Accounts Receivable

	2005	2004
Government of Canada- Medical Services Branch	\$ -	\$ 54,011
Indian and Northern Affairs Canada and other funders	<b>218,286</b>	171,432
GST receivable	<b>6,926</b>	-
GST receivable	<b>34,722</b>	20,447
Allowance for doubtful accounts	-	(70,026)
Payroll advances	<b>86</b>	3,515
	<b>\$ 260,020</b>	<b>\$ 179,379</b>

### 2. Capital Assets

	2005			2004		
	Cost	Accumulated Amortization	Net Book Value	Cost	Accumulated Amortization	Net Book Value
Computers	\$ 153,067	\$ 82,677	\$ 70,390	\$ 120,076	\$ 59,717	\$ 60,359
Furniture	50,753	28,022	22,731	44,942	22,947	21,995
Fine art	8,782	4,563	4,219	8,782	3,685	5,097
Leasehold improvements	<b>94,794</b>	<b>37,918</b>	<b>56,876</b>	94,794	28,438	66,356
	<b>\$ 307,396</b>	<b>\$ 153,180</b>	<b>\$ 154,216</b>	\$ 268,594	\$ 114,787	\$ 153,807

### 3. Bank Indebtedness

At March 31, 2005 the organization has an approved line of credit of \$150,000.

The line of bears interest at the rate of prime plus 2% for the initial \$50,000 borrowed, prime plus 3% for any additional amounts and is secured by the following:

- General Security Agreement ("GSA") representing a first charge on all the borrower's assets and undertakings.
- Re-direction of INAC funding for the organization to First Nations Bank of Canada
- Borrowing Resolution authorizing borrowing executed by the corporation

At March 31, 2005 the organization had unutilized credit capacity under the credit facility of approximately \$110,000.

## SOUTHERN CHIEFS' ORGANIZATION INC. Notes to Financial Statements

**March 31, 2005**

### 4. Deferred Revenue

Deferred revenue represents funding received or receivable under the terms of their respective funding arrangements for specified purposes and for which the related expenditures have not been incurred. Unspent funding or expenditures made which are not in accordance with the terms of the funding arrangements may constitute a debt to the funding authority upon review of the funding arrangement expenditures.

	Prior Year's Deferral	Current Year's Funding	Current Year's Deferral	Revenue Reported
<b>Indian and Northern Affairs Canada</b>				
Administration	\$ -	\$ 147,253	\$ -	\$ 147,253
Consultation	-	697,747	-	697,747
Economic Development Resource Access	-	89,090	-	89,090
Negotiations Program	-	74,200	(35,902)	38,298
Additions To Reserves	-	75,000	-	75,000
	-	1,083,290	(35,902)	1,047,388
<b>Other Funding Authorities</b>				
Medical Services Branch Province of Manitoba	-	160,000	-	160,000
- Advocacy	-	70,000	-	70,000
Justice Program	54,802	107,100	(10,846)	151,056
Joint Gang Research Project	-	40,000	(31,734)	8,266
Education/Special Projects	-	414,875	(15,000)	399,875
CMHC Housing	-	12,500	-	12,500
Child and Family Services	6,412	330,050	(12,302)	324,160
Native Woman in Gangs	40,000	-	(9,754)	30,246
	101,214	1,134,525	(79,636)	1,156,103
<b>Other</b>				
Interest income	-	22	-	22
Sundry income	-	42,388	-	42,388
Deferred lease inducement	21,660	-	(18,565)	3,095
	21,660	42,410	(18,565)	45,505
	\$ 122,874	\$ 2,260,225	\$ (134,103)	\$ 2,248,996

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**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Notes to Financial Statements**

**March 31, 2005**

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**5. Economic Dependence**

The organization is economically dependant on funding received from the Department of Northern Affairs Canada and the Government of Canada. The organization is attempting to develop alternative sources of revenue in order to become self-sufficient.

**6. Commitments**

The organization has a lease commitment for its premises of \$7,672 monthly until May 30, 2006. The organization is also obligated to pay its proportional share of operating costs.

The minimum annual lease payments for the next two years are as follows:

2006	\$	92,064
2007		<u>15,344</u>
	\$	<u>107,408</u>

**7. Subsequent Events**

Subsequent to the year end, the organization restructured its operations and eliminated the position of the executive director. This resulted in a severance payment of \$40,833 to the employee who previously held that position. The amount has not been accrued in the financial statements.

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## Auditors' Comments on Supplementary Financial Information

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**To the Board of Directors of  
SOUTHERN CHIEFS' ORGANIZATION INC.**

We have audited, in accordance with Canadian generally accepted auditing standards, the financial statements of **SOUTHERN CHIEFS' ORGANIZATION INC.** The audited financial statements of the organization as at March 31, 2005 are presented in the preceding section of this annual report.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements of the organization taken as a whole. The financial information presented hereinafter was derived from the accounting records and is presented for purposes of additional analysis in accordance with the Indian and Northern Affairs Canada Year End Reporting Handbook and is not a required part of the basic financial statements. Such information tested by us as part of the auditing procedures followed in our examination of the financial statements, in our opinion, is fairly presented in all material respects in relation to the financial statements taken as a whole.

This information is intended solely for the information of the Board of Directors and others who have previously received the financial statements of the organization as at and for the year ended March 31, 2005, and our opinion thereon, for use in evaluating those financial statements and should not be used for any other purpose.

Chartered Accountants

Winnipeg, Manitoba  
May 6, 2005

**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 1 - Summary of Revenue and Expenditures**

**For the year ended March 31, 2005**

	INAC	Other	Total Revenue	Total Expenditures	Excess (deficiency) of revenue over expenditures for the year	Transfers	Fund Balance, beginning of year	Fund Balance, end of year
Administration	\$ 147,253	\$ 45,505	\$ 192,758	\$ 287,866	\$ (95,108)	\$ 104,295	\$ (149,959)	\$ (140,772)
Consultation	697,747	-	697,747	641,459	56,288	(56,288)	-	-
CMHC Housing	-	12,500	12,500	11,875	625	(625)	-	-
Education/Special Projects	-	399,875	399,875	382,403	17,472	(17,472)	-	-
Justice Program	-	151,056	151,056	145,701	5,355	(5,355)	-	-
First Nations Pavilion	-	-	-	-	-	-	(7,903)	(7,903)
SCO Fundraising	-	-	-	-	-	-	797	797
Economic Development	89,090	-	89,090	82,661	6,429	(6,429)	-	-
Medical Services Branch	-	160,000	160,000	144,611	15,389	(12,888)	(2,758)	(257)
MKO/SCO Joint Gang Research Project	-	8,266	8,266	6,266	2,000	(2,000)	-	-
Communication	-	-	-	-	-	3,976	(3,976)	-
Province of Manitoba Advocacy	-	70,000	70,000	66,486	3,514	(3,514)	869	869
Resource Access Negotiations Program	38,298	-	38,298	38,298	-	-	-	-
Child and Family Services	-	324,160	324,160	286,412	37,748	(36,947)	(801)	-
Additions To Reserves	75,000	-	75,000	71,445	3,555	(3,555)	-	-
Native Woman in Gangs	-	30,246	30,246	28,246	2,000	(2,000)	-	-
	<b>\$ 1,047,388</b>	<b>\$ 1,201,608</b>	<b>\$ 2,248,996</b>	<b>\$ 2,193,729</b>	<b>\$ 55,267</b>	<b>\$ (38,802)</b>	<b>\$ (163,731)</b>	<b>\$ (147,266)</b>

**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 2 - Administration**

<b>For the year ended March 31</b>	<b>2005</b>		<b>2004</b>
	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Revenue</b>			
Indian and Northern Affairs Canada	\$ 147,253	\$ 147,253	\$ 147,253
Other	43,004	45,505	25,873
	<b>190,257</b>	<b>192,758</b>	<b>173,126</b>
<b>Expenditures</b>			
Advertising and promotion	2,500	2,359	8,353
Audit fees	14,000	17,198	8,750
Bad debts	-	5,101	30,943
Bank Charges	3,500	4,516	8,284
Cell phone	700	883	9,314
Computers / software	5,000	7,355	2,921
Consulting	100	2,592	5,506
Fax	700	431	153
Fundraising expense	-	350	-
Furniture	300	300	2,726
Insurance	675	675	662
Legal fees	-	13,000	1,691
Meetings, functions and events	2,000	17,604	31,202
Native data communication	750	757	-
Office rent	65,000	58,104	35,163
Office supplies	10,000	8,053	13,336
Other	6,500	15,800	4,957
Parking	-	-	8,273
Photocopier	13,000	8,316	6,638
Postage	600	389	498
Telephone	2,500	1,869	4,857
Temporary help	4,000	3,639	5,320
Training	3,500	3,465	4,464
Travel	10,000	9,753	-
Wages and benefits	102,920	105,357	133,311
	<b>248,245</b>	<b>287,866</b>	<b>327,322</b>
<b>Deficiency of revenue over expenditures for the year</b>	<b>(57,988)</b>	<b>(95,108)</b>	<b>(154,196)</b>
<b>Transfers</b>			
Contributions to Capital Fund	(4,700)	(12,049)	-
Transfers to various programs	-	(4,959)	(4,526)
Contributions to administration	106,773	121,303	75,561
	<b>102,073</b>	<b>104,295</b>	<b>71,035</b>
<b>Change in fund balance for the year</b>	<b>44,085</b>	<b>9,187</b>	<b>(83,161)</b>
<b>Fund balance, beginning of year</b>	<b>-</b>	<b>(149,959)</b>	<b>(66,798)</b>
<b>Fund balance, end of year</b>	<b>\$ 44,085</b>	<b>\$ (140,772)</b>	<b>\$ (149,959)</b>



**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 3 - Consultation**

<b>For the year ended March 31</b>	<b>2005</b>		<b>2004</b>
	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Revenue</b>			
Indian an Northern Affairs Canada	\$ 722,747	\$ 697,747	\$ 545,537
<b>Expenditures</b>			
Advertising & Communication	45,000	36,240	-
Casual help	5,000	10,228	-
Cell phone	10,000	10,483	-
Consulting	25,000	28,603	7,406
Elders/community gifts	10,000	7,650	-
Grand Chief travel	30,000	25,737	-
Honoraria	40,000	39,774	12,950
Legal fees	6,000	5,184	-
Meetings, functions and events	40,000	37,048	-
Parking	1,710	3,644	-
Professional development	5,000	2,385	-
Travel	90,000	98,897	115,134
Wages and benefits	355,000	335,586	348,086
	<b>662,710</b>	<b>641,459</b>	<b>483,576</b>
<b>Excess of revenue over expenditures for the year</b>	<b>60,037</b>	<b>56,288</b>	<b>61,961</b>
<b>Transfers</b>			
Contribution to administration	<b>(60,037)</b>	<b>(56,288)</b>	<b>(14,548)</b>
<b>Change in fund balance for the year</b>	<b>-</b>	<b>-</b>	<b>47,413</b>
<b>Fund balance, beginning of year</b>	<b>-</b>	<b>-</b>	<b>(47,413)</b>
<b>Fund balance, end of year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

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**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 4 -CMHC Housing**

**For the year ended March 31**

**2005**

**Revenue**

Canada Mortgage and Housing Corporation

\$ 12,500

**Expenditures**

Consulting

11,875

**Excess of revenue over expenditures  
for the year**

**625**

**Transfers**

Contribution to administration

(625)

**Change in fund balance for the year**

\$ -

**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 5 - Education/Special Projects**

<b>For the year ended March 31</b>	<b>2005</b>	<b>2004</b>
<b>Revenue</b>		
Assembly of Manitoba Chiefs	\$ 414,875	\$ 415,000
Deferred AMC Revenue	(15,000)	-
	<b>399,875</b>	<b>415,000</b>
<b>Expenditures</b>		
Advertising	1,170	6,842
Cell phone	2,032	2,242
Computer supplies	1,200	-
Consulting	222	13,901
Fax	355	652
Flow through MKO	156,000	166,000
Furniture and Equipment	-	974
Honoraria	2,450	750
Legal fees	-	1,871
Meetings, functions and events	7,160	3,424
Miscellaneous	3,726	-
Office rent	18,750	18,015
Office supplies	5,974	5,779
Parking	-	2,863
Photocopier	3,856	5,200
Postage	900	381
Telephone	2,131	2,206
Training	2,488	-
Travel	27,140	25,868
Wages and benefits	137,046	126,876
Working group travel	9,803	9,422
	<b>382,403</b>	<b>393,266</b>
<b>Excess over expenditures for the year</b>	<b>17,472</b>	<b>21,734</b>
<b>Transfers</b>		
Contribution to Capital fund	(2,475)	-
Transfer to administration	-	(9,734)
Contribution to administration	(14,997)	(12,000)
	<b>(17,472)</b>	<b>(21,734)</b>
<b>Change in fund balance for the year</b>	<b>\$ -</b>	<b>\$ -</b>

**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 6 - Justice Program**

For the year ended March 31

2005

2004

	Budget	Actual	Actual
<b>Revenue</b>			
Province of Manitoba	\$ 107,100	\$ 107,100	\$ 141,750
Deferred revenue 2004	55,717	54,802	55,717
Deferred revenue 2005	-	(10,846)	-
	<b>162,817</b>	<b>151,056</b>	<b>197,467</b>
<b>Expenditures</b>			
Advertising and promotions	2,000	1,679	216
Cell phone	2,145	2,313	-
Computers and software	1,000	1,248	-
Consulting	4,000	3,376	320
Furniture and Equipment	1,000	-	-
Fax	500	406	-
Honorariums	3,000	150	8,850
Legal/Audit	2,500	-	2,546
Miscellaneous	2,000	1,662	168
Meetings, functions and events	3,200	2,009	5,613
Office rent	12,000	12,000	18,674
Office supplies	3,678	3,276	3,760
Parking	-	-	1,687
Photocopier	2,000	2,004	2,572
Postage	300	1,403	276
Telephone	2,500	1,915	1,725
Training and Professional Development	-	313	1,000
Travel	10,639	13,874	30,469
Wages and benefits	103,000	98,073	101,873
	<b>155,462</b>	<b>145,701</b>	<b>179,749</b>
<b>Excess of revenue over expenditures for the year</b>	<b>7,355</b>	<b>5,355</b>	<b>17,718</b>
<b>Transfers</b>			
Contribution to Capital Fund	(3,000)	-	(5,718)
Contribution to administration	(5,355)	(5,355)	(12,000)
Transfer to administration	-	-	-
	<b>(8,355)</b>	<b>(5,355)</b>	<b>(17,718)</b>
<b>Change in fund balance for the year</b>	<b>(1,000)</b>	<b>-</b>	<b>-</b>
<b>Fund balance, beginning of year</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund balance, end of year</b>	<b>\$ (1,000)</b>	<b>\$ -</b>	<b>\$ -</b>

**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 7 - First Nations Pavilion**

<b>For the year ended March 31</b>	<b>2005</b>	<b>2004</b>
<b>Revenue</b>		
Donations	\$ -	\$ 11,341
Fundraising	-	13,086
	<u>-</u>	<u>24,427</u>
<b>Expenditures</b>		
Fundraising	-	23,090
Temporary help	-	5,337
	<u>-</u>	<u>28,427</u>
<b>Excess (deficiency) of revenue over expenditures for the year</b>	-	(4,000)
<b>Fund balance, beginning of year</b>	<u>(7,903)</u>	<u>(3,903)</u>
<b>Fund balance, end of year</b>	<b>\$ (7,903)</b>	<b>\$ (7,903)</b>

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**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 8 - SCO Fundraising**

<b>For the year ended March 31</b>	<b>2005</b>	<b>2004</b>
<b>Revenue</b>		
Donations	\$ -	\$ 390
Fundraising	-	11,813
	<hr/>	<hr/>
	-	12,203
<b>Expenditures</b>		
Fundraising	-	9,671
	<hr/>	<hr/>
<b>Excess of revenue over expenditures for the year</b>	-	2,532
<b>Fund balance, beginning of year</b>	<hr/> <b>797</b>	<hr/> <b>(1,735)</b>
<b>Fund balance, end of year</b>	<hr/> <b>\$ 797</b>	<hr/> <b>\$ 797</b>

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**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 9 - Economic Development**

**For the year ended March 31**

**2005**

	<b>Budget</b>	<b>Actual</b>
<b>Revenue</b>		
Indian and Northern Affairs Canada	\$ 60,300	\$ 89,090
<b>Expenditures</b>		
Consulting	20,000	17,500
Honoraria	10,000	9,750
Meetings, functions and events	-	21,897
Miscellaneous	13,285	9,509
Office supplies	2,000	1,329
Travel	12,000	22,676
	<b>57,285</b>	<b>82,661</b>
<b>Excess of revenue over expenditures for the year</b>	<b>3,015</b>	<b>6,429</b>
<b>Transfers</b>		
Contribution to administration	<b>(3,015)</b>	<b>(6,429)</b>
<b>Change in fund balance for the year</b>	<b>\$ -</b>	<b>\$ -</b>

**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 10 - Medical Services Branch**

**For the year ended March 31**

**2005**

**2004**

	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Revenue</b>			
Medical Services Branch	\$ 160,000	\$ 160,000	\$ 160,000
<b>Expenditures</b>			
Advertising and promotions	1,050	40	-
Benefits expense	-	8,799	8,784
Cell phone	1,200	1,415	2,144
Consulting	500	2,080	350
Fax	500	-	153
Honorariums	3,000	1,318	-
Professional Development	2,500	1,116	197
Meetings, functions and events	5,000	3,958	4,107
Miscellaneous	1,000	1,303	-
Office rent	9,300	9,276	15,250
Office supplies	3,000	2,596	4,935
Parking	-	-	1,313
Photocopier	1,500	17	4,410
Postage	500	313	554
Salaries	88,350	79,264	77,841
Telephone	3,600	1,664	2,439
Temporary help	3,000	3,026	1,894
Travel	25,000	28,426	20,574
	<b>149,000</b>	<b>144,611</b>	<b>144,945</b>
<b>Excess of revenue over expenditures for the year</b>	<b>11,000</b>	<b>15,389</b>	<b>15,055</b>
<b>Transfers</b>			
Contribution to Capital Fund	(3,000)	(2,528)	(3,445)
Transfers from various programs	-	-	1,403
Contribution to administration	(8,000)	(10,360)	(13,013)
	<b>(11,000)</b>	<b>(12,888)</b>	<b>(15,055)</b>
<b>Change in fund balance for the year</b>	<b>-</b>	<b>2,501</b>	<b>-</b>
<b>Fund balance, beginning of year</b>	<b>-</b>	<b>(2,758)</b>	<b>(2,758)</b>
<b>Fund balance, end of year</b>	<b>\$ -</b>	<b>\$ (257)</b>	<b>\$ (2,758)</b>



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**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 11 - Joint Gang Research Project**

**For the year ended March 31**

**2005**

**Revenue**

Manitoba Keewatinowi Okamakanak	\$ 40,000
Deferred revenue	<u>(31,734)</u>
	<u>8,266</u>

**Expenditures**

Consulting	3,686
Honoraria	2,018
Miscellaneous	62
Travel	<u>500</u>
	<u>6,266</u>

**Excess of revenue over expenditures  
for the year**

2,000

**Transfers**

Contribution to administration	<u>(2,000)</u>
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**Change in fund balance for the year**

\$ -

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**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 12 - Communication**

<b>For the year ended March 31</b>	<b>2005</b>	<b>2004</b>
<b>Transfers</b>		
Transfers from administration	\$ 3,976	\$ -
<b>Change in fund balance for the year</b>	<b>3,976</b>	<b>-</b>
<b>Fund balance, beginning of year</b>	<b>(3,976)</b>	<b>(3,976)</b>
<b>Fund balance, end of year</b>	<b>\$ -</b>	<b>\$ (3,976)</b>

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**SOUTHERN CHIEFS' ORGANIZATION INC.  
Schedule 13 - Province of Manitoba Advocacy**

<b>For the year ended March 31</b>	<b>2005</b>	<b>2004</b>
<b>Revenue</b>		
Province of Manitoba	\$ 70,000	\$ 70,000
<b>Expenditures</b>		
Honoraria	27,068	23,452
Meetings, functions and events	16,564	23,630
Miscellaneous	327	250
Travel	22,527	35,525
	<b>66,486</b>	<b>82,857</b>
<b>Excess (deficiency) of revenue over expenditures for the year</b>	<b>3,514</b>	<b>(12,857)</b>
<b>Transfers</b>		
Transfer to administration	(14)	12,857
Contribution to administration	(3,500)	-
	<b>(3,514)</b>	<b>12,857</b>
<b>Fund balance, beginning of year</b>	<b>869</b>	<b>869</b>
<b>Fund balance, end of year</b>	<b>\$ 869</b>	<b>\$ 869</b>

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**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 14 - Resource Access Negotiation Program**

For the year ended March 31

2005

	<u>Budget</u>	<u>Actual</u>
<b>Revenue</b>		
Indian and Northern Affairs Canada	\$ 74,200	\$ 74,200
Deferred revenue	-	(35,902)
	<u>74,200</u>	<u>38,298</u>
<b>Expenditures</b>		
Consulting	58,200	27,038
Equipment leasing	6,000	-
Meetings, functions and events	-	3,058
Travel	10,000	8,202
	<u>74,200</u>	<u>38,298</u>
<b>Excess of revenue over expenditures for the year</b>	<u>\$ -</u>	<u>\$ -</u>

**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 15 - Child and Family Services**

<b>For the year ended March 31</b>	<b>2005</b>	<b>2004</b>
<b>Revenue</b>		
Manitoba Keewatinowi Okimakanak	\$ 330,050	\$ 320,845
Deferred revenue 2004	6,412	(6,412)
Deferred revenue 2005	(12,302)	-
	<b>324,160</b>	<b>314,433</b>
<b>Expenditures</b>		
Advertising and promotions	2,901	4,563
Benefits expense	12,856	13,138
Cell phone	1,442	3,708
Computer supplies	1,052	1,575
Consulting	5,759	4,452
Fax	575	676
Honorariums	6,734	4,484
Legal fees	33,781	33,792
Meetings, functions and events	11,882	6,742
Miscellaneous	2,767	2,364
Office rent	18,750	23,000
Office supplies	3,748	5,821
Parking	-	2,461
Photocopier	4,950	4,492
Postage	525	385
Professional development	4,475	926
Salaries	120,330	153,626
Telephone	2,144	2,125
Travel	19,010	15,892
Working group and project manager travel	32,731	4,867
	<b>286,412</b>	<b>289,089</b>
<b>Excess of revenue over expenditures for the year</b>	<b>37,748</b>	<b>25,344</b>
<b>Transfers</b>		
Contribution to Capital Fund	(21,748)	(1,344)
Contribution to administration	(16,000)	(24,000)
Transfer from administration	801	-
	<b>(36,947)</b>	<b>(25,344)</b>
<b>Change in fund balance for the year</b>	<b>801</b>	<b>-</b>
<b>Fund balance, beginning of year</b>	<b>(801)</b>	<b>(801)</b>
<b>Fund balance, end of year</b>	<b>\$ -</b>	<b>\$ (801)</b>

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**SOUTHERN CHIEFS' ORGANIZATION INC.**  
**Schedule 16 - Additions To Reserves**

**For the year ended March 31**

**2005**

**Revenue**

Indian and Northern Affairs Canada \$ 75,000

**Expenditures**

Consulting 21,500

Honorariums 5,550

Legal fees 1,500

Meetings, functions and events 5,617

Miscellaneous 4,096

Travel 33,182

71,445

**Excess of revenue over expenditures for the year**

3,555

**Transfers**

Contribution to administration (3,750)

Transfers from administration 195

(3,555)

**Change in fund balance for the year**

\$ -

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**SOUTHERN CHIEFS' ORGANIZATION INC.  
Schedule 17 - Native Women in Gangs**

<b>For the year ended March 31</b>	<b>2005</b>	<b>2004</b>
<b>Revenue</b>		
Province of Manitoba	\$ -	\$ 40,000
Deferred Province of Manitoba Revenue	<b>30,246</b>	(40,000)
	<b>30,246</b>	-
<b>Expenditures</b>		
Casual help	3,795	-
Honorariums	3,100	-
Miscellaneous	3,474	-
Travel	6,377	-
Wages and benefits	<b>11,500</b>	-
	<b>28,246</b>	-
<b>Excess of revenue over expenditures for the year</b>	<b>2,000</b>	-
<b>Transfers</b>		
Contribution to administration	<b>(2,000)</b>	-
	<b>(2,000)</b>	-
<b>Change in fund balance for the year</b>	<b>\$ -</b>	<b>\$ -</b>